



Building a better future

**Performance of CEMEX's S.A.B. de C.V.'s Board of Directors' Sustainability Committee (now called Sustainability, Climate Action, Social Impact, and Diversity Committee), number of meetings held in 2022 and attendance per meeting**

During the calendar year 2022, CEMEX, S.A.B. de C.V.'s Board of Directors' Sustainability Committee (the "Committee") held four meetings, of which the attendance per Committee member was as follows:

	<u>April</u>	<u>July</u>	<u>October</u>	<u>December</u>	<u>%</u>
ARMANDO J. GARCÍA SEGOVIA	•	•	•	•	100
FRANCISCO JAVIER FERNÁNDEZ CARBAJAL	•	•	•	•	100
FERNANDO ÁNGEL GONZÁLEZ OLIVIERI	•	•	•	X	75
MARCELO ZAMBRANO LOZANO	•	•	•	•	100
<b><u>Attendance per session</u></b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>75%</b>	