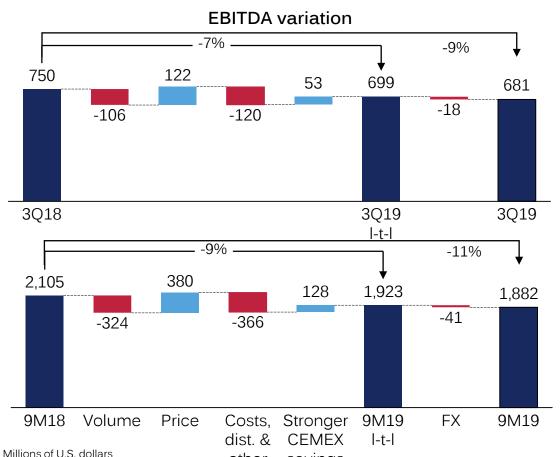


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UNLESS OTHERWISE NOTED, ALL FIGURES ARE PRESENTED IN DOLLARS,
BASED ON INTERNATIONAL FINANCIAL REPORTING STANDARDS, AS APPLICABLE

#### 3Q19 EBITDA affected by decline in volumes





other

savings

Sales on a like-to-like basis decreased by 1% during 3Q19 due to lower consolidated volumes partially mitigated by price increases for our products in all of our regions

Higher quarterly consolidated prices for our three core products on a like-to-like basis, both in local-currency and US-dollars terms

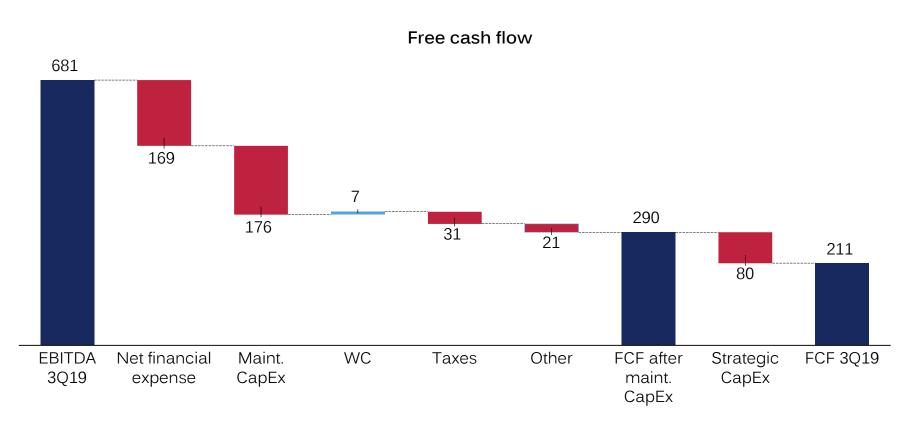
Consolidated volumes for cement, readymix and aggregates decreased by 7%, 3% and 3%, respectively, during 3Q19 on a like-to-like basis

Operating EBITDA during 3Q19 decreased by 7% on a like-to-like basis, with a decline in margin of 1.1pp

A Stronger CEMEX plan cost-reduction initiatives resulted in savings of US\$53 million during 3Q19

### Free cash flow conversion rate<sup>1</sup> reached 43% during 3Q19





#### Good progress on our "A Stronger CEMEX" targets



Initiatives	Progress	Targets
Asset sales	US\$830M <sup>1</sup>	US\$1.5 – 2.0B by 2020
Operational initiatives / cost reduction	US\$128M	US\$230M by 2020 (US\$170M of which are expected to be captured in 2019)
Total debt plus perpetuals reduction	US\$913M <sup>2</sup>	US\$3.5B by 2020
Ongoing cash dividend program	US\$75M cash dividend paid in June 2019; US\$75M expected to be paid in December 2019	US\$150M in 2019

<sup>1</sup> Includes divestments that have closed or are expected to close of Baltics and Nordics assets US\$387M, Brazil US\$31M, German assets €87M, some assets in France €32M, most of our white cement business US\$180M, and other fixed asset sales US\$97M



# Mexico: sequential increase in EBITDA margin reflecting lower energy costs and operating expenses



	9M19	9M18	% var	l-t-l % var	3Q19	3Q18	% var	l-t-l % var	
Net Sales	2,175	2,526	(14%)	(12%)	716	858	(16%)	(13%)	
Op. EBITDA	740	943	(22%)	(20%)	240	314	(24%)	(20%)	
as % net sales	34.0%	37.3%	(3.3pp)		33.5%	36.6%	(3.1pp)		
Millions of U.S. dollars									
			9M19 vs.	9M18	3Q19 vs	. 3Q18	3Q19 vs	s. 2Q19	
	Cement		(16%)		(15%)		(1%)		
Volume	Ready r	nix	(15%)		(16%)		2%		
	Aggrega	ates	(12%)		(13%)		8%		
			9M19 vs.	9M18	3Q19 vs. 3Q18		3Q19 v	s. 2 <b>Q</b> 19	
	Cement		2%		19	б	(29	%)	
Price (LC)	Ready r	nix	3%		3%		19	%	
	Aggrega	ates	2%		19	б	(39	%)	

**EBITDA** margin increased by 1.0pp sequentially, reaching 33.5% during the third quarter, mainly due to lower energy costs and operating expenses

Decline in volumes for our three core products during 3Q19 reflecting lower construction activity

Activity in the industrial-and-commercial sector was driven by tourism-related investment and commercial projects

In the **residential sector**, mid- to high-income housing continued to be supported by mortgages from commercial banks and INFONAVIT; social housing was impacted by elimination of subsidies

While **infrastructure** activity has improved sequentially, it continues to be affected by the post-election transition process

#### United States: EBITDA growth despite adverse weather and unfavorable competitive dynamics



	9M19	9M18	% var	l-t-l % var	3Q19	3Q18	% var	l-t-l % var
Net Sales	2,955	2,843	4%	4%	1,044	999	5%	5%
Op. EBITDA	519	543	(4%)	(4%)	205	202	2%	2%
as % net sales	17.6%	19.1%	(1.5pp)		19.6%	20.2%	(0.6pp)	

	9M19 vs. 9M18	3Q19 vs. 3Q18	3Q19 vs. 2Q19
Cement	(3%)	(1%)	3%
Ready mix	2%	1%	(1%)
Aggregates	6%	3%	(5%)

		9M19 vs. 9M18	3Q19 vs. 3Q18	3Q19 vs. 2Q19
	Cement	4%	4%	(0%)
Price (LC)	Ready mix	3%	3%	2%
	Aggregates	3%	4%	2%

Volume

Quarterly prices for our three core products **up** on a year-over-year basis

Volumes for ready-mix and aggregates increased by 1% and 3%, respectively, while domestic gray cement volumes decreased **by 1%** during 3Q19

The **infrastructure sector**, remained the most dynamic sector during the quarter; street-andhighway spending grew 11% year-to-date August, supported by increase in statetransportation funding initiatives

The residential sector started to show some improvement in the last months; housing starts increased 4% during the quarter supported by improved housing affordability with significantly lower interest rates

In the industrial-and-commercial sector. construction spending decreased 1% year-todate August, decline in commercial construction was significantly offset by growth , in offices and lodging

# South, Central America and the Caribbean: favorable volume dynamics in Colombia and Dominican Republic



	I-t-I							I-t-I
	9M19	9M18	% var	% var	3Q19	3Q18	% var	% var
Net Sales	1,267	1,359	(7%)	(1%)	417	442	(6%)	1%
Op. EBITDA	284	320	(11%)	(7%)	89	100	(11%)	(6%)
as % net sales	22.4%	23.5%	(1.1pp)		21.4%	22.6%	(1.2pp)	
Millions of U.S. doll	ars							
			9M19 vs.	9M18	3Q19 vs	. 3Q18	3Q19 v	s. 2Q19
	Cement		(1%)		1%		1%	
Volume	Ready r	mix	(6%)	)	(6%)		2%	
	Aggrega	gregates (11		Ď)	(7%)		(1%)	

		9M19 vs. 9M18	3Q19 vs. 3Q18	3Q19 vs. 2Q19
	Cement	2%	2%	(0%)
Price (LC)	Ready mix	(0%)	(0%)	(1%)
	Aggregates	3%	2%	5%

 $\label{price} \mbox{Price (LC) calculated on a volume-weighted-average basis at constant for eign-exchange rates}$ 

Regional domestic gray cement volumes increased by 1% during 3Q19 driven by growth in Colombia, the Dominican Republic and El Salvador

Both regional cement and aggregates prices increased by 2% year over year during 3Q19; sequentially, regional aggregates prices increased 5% while cement prices remained flat

In **Colombia**, increase in volumes driven by strong infrastructure activity related to 4G projects and a good performance in residential self-construction

In the **Dominican Republic**, demand benefited from strong activity in tourism-related projects around Punta Cana, and a solid residential sector in Santo Domingo

In **Panama**, our volumes declined, affected by high levels of inventory in apartments and offices, delays in infrastructure projects as well as increased participation of imported cement

# Europe: double digit increase in year-to-date EBITDA generation with EBITDA margin expansion

4%

2%

(1%)

(0%)



				l-t-l				l-t-l
	9M19	9M18	% var	% var	3Q19	3Q18	% var	% var
Net Sales	2,484	2,561	(3%)	3%	856	894	(4%)	2%
Op. EBITDA	336	303	11%	18%	141	140	1%	7%
as % net sales	13.5%	11.8%	1.7pp		16.5%	15.6%	0.9pp	
Millions of U.S. doll	ars							
			9M19 vs.	9M18	3Q19 vs	. 3Q18	3Q19 vs	s. 2 <b>Q</b> 19
	Cemen	t	(0%	)	(0%	ó)	49	<b>%</b>
Volume	Ready	mix	1%		(2%)		(1%)	
	Aggreg	ates	3%		(2%)		(2%)	
			9M19 vs.	9M18	3Q19 vs	. 3Q18	3Q19 vs	s. 2Q19
	Cemen	t	6%		7%	, o	(19	%)

Price (LC) calculated on a volume-weighted-average basis at constant foreign-exchange rates

4%

3%

Price (LC)

Ready mix

Aggregates

Regional cement volumes remained flat while ready-mix and aggregates decreased during 3Q19 on a year-over-year basis mainly due to lower activity in Poland and the UK

Higher quarterly regional prices for our three core products, in local-currency terms, on a year-over-year basis

The **infrastructure sector** continued to be the main driver of demand during the quarter supported by large infrastructure projects in Germany, France and the UK

The industrial-and-commercial sector also contributed to cement demand during the quarter with growth in activity in Poland, France, Germany and Spain

**Residential** activity was supported by favorable conditions mainly in Spain, Germany, Poland and the Czech Republic

# Asia, Middle East and Africa: higher pricing levels both during the quarter and year to date



				I-t-I				I-t-I
	9M19	9M18	% var	% var	3Q19	3Q18	% var	% var
Net Sales	1,050	1,088	(3%)	(4%)	365	359	2%	(2%)
Op. EBITDA	166	177	(6%)	(7%)	59	54	8%	4%
as % net sales	15.8%	16.3%	(0.5pp)		16.0%	15.1%	0.9pp	

Millions of U.S. dollars

		9M19 vs. 9M18	3Q19 vs. 3Q18	3Q19 vs. 2Q19
	Cement	(15%)	(16%)	0%
Volume	Ready mix	(2%)	6%	15%
	Aggregates	(5%)	(4%)	2%

		9M19 vs. 9M18	3Q19 vs. 3Q18	3Q19 vs. 2Q19
	Cement	8%	5%	(2%)
Price (LC)	Ready mix	2%	3%	0%
	Aggregates	5%	8%	4%

Price (LC) calculated on a volume-weighted-average basis at constant foreign-exchange rates

Higher regional prices for our three core products, both in local-currency and US-dollars terms, on a year-over-year basis

Increase in ready-mix volumes reflecting favorable contribution from Israel, partially offset by a decline in Egypt

In the **Philippines**, domestic gray cement volumes decreased by 6% during 3Q19 on a year-over-year basis mainly due to lower infrastructure activity, mainly related to public infrastructure

In **Egypt**, domestic gray cement volumes declined 30% due to difficult supply-demand conditions as well as a high base of comparison in 2018



## 3Q19 EBITDA impacted by decline in consolidated volumes



	Ja	nuary - S	Septemb	Third Quarter				
	2019	2018	% var	l-t-l % var	2019	2018	% var	l-t-l % var
Net sales	10,192	10,608	(4%)	(1%)	3,494	3,636	(4%)	(1%)
Operating EBITDA	1,882	2,105	(11%)	(9%)	681	750	(9%)	(7%)
as % net sales	18.5%	19.8%	(1.3pp)		19.5%	20.6%	(1.1pp)	
Cost of sales	6,849	6,970	2%		2,307	2,359	2%	
as % net sales	67.2%	65.7%	(1.5pp)		66.0%	64.9%	(1.1pp)	
Operating expenses	2,264	2,304	2%		777	789	1%	
as % net sales	22.2%	21.7%	(0.5pp)		22.2%	21.7%	(0.5pp)	

Millions of U.S. dollars

Operating EBITDA during 3Q19 decreased 7% on a like-to-like basis mainly due to lower contributions from Mexico and SCAC regions, mitigated by improvement in the rest of our regions

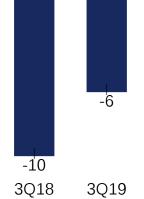
Cost of sales, as a percentage of net sales, increased 1.1 pp during the third quarter of 2019 mainly reflecting higher costs of raw materials partially offset by lower energy costs

Operating expenses, as a percentage of net sales, increased 0.5pp during the third quarter compared with the same period in 2018, mainly due to higher selling expenses

### Free cash flow: expect more than two thirds of year-to-date working-capital investment expected to reversé in 4Q19



	Januar	y - Sept	ember	Thir	d Quar	ter
	2019	2018	% var	2019	2018	% var
Operating EBITDA	1,882	2,105	(11%)	681	750	(9%)
- Net Financial Expense	522	545		169	177	
- Maintenance Capex	441	508		176	181	
- Change in Working Capital	563	427		(7)	13	
- Taxes Paid	142	187		31	37	
- Other Cash Items (net)	40	59		23	(6)	
<ul> <li>Free Cash Flow</li> <li>Discontinued Operations</li> </ul>	5	(32)		(2)	(21)	
Free Cash Flow after Maintenance Capex	169	412	(59%)	290	369	(21%)
- Strategic Capex	163	95		80	56	
Free Cash Flow	6	317	(98%)	211	312	(33%)



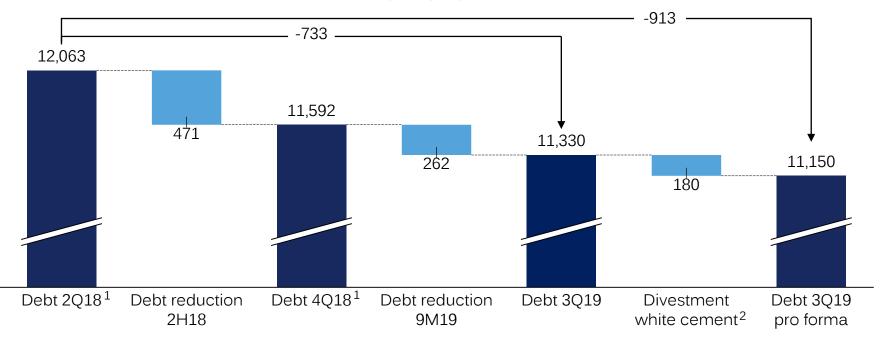
Average working capital days

Millions of U.S. dollars

# Pro-forma total debt plus perpetuals has declined by US\$913 million under our A Stronger CEMEX plan



#### Total debt plus perpetuals variation



### Healthy consolidated debt maturity profile



> 2026

Total debt excluding perpetual notes as of September 30, 2019: US\$10,889 million 2017 Facilities Agreement Other bank debt Fixed Income Avg. life of debt: 4.1 years Convertible Subordinated Notes<sup>1</sup> Leases 2,758 2,079 1,635 1,596 876 867 785 295

2023

2024

2025

2019

2020

2022

2021



### 2019 guidance<sup>1</sup>



Consolidated volumes	Cement: (6%) to (3%) Ready mix: (2%) to 0% Aggregates: (2%) to 0%
Energy cost per ton of cement produced	Decrease of 3%
Operating EBITDA	~US\$2.45 billion
Capital expenditures	US\$750 million Maintenance CapEx US\$300 million Strategic CapEx US\$1,050 million Total CapEx
Investment in working capital	US\$150 to 250 million
Cash taxes	US\$250 million
Cost of debt <sup>2</sup>	Reduction of ~US\$25 million

<sup>1</sup> Reflects CEMEX's cement expectations 2 Including perpetual and convertible securities



#### Consolidated volumes and prices



		9M19 vs. 9M18	3Q19 vs. 3Q18	3Q19 vs. 2Q19
D	Volume (I-t-I)	(8%)	(7%)	1%
Domestic gray cement Price (USD)  Price (I-t-I)	Price (USD)	1%	1%	(2%)
	4%	4%	(1%)	
	Volume (I-t-I)	(3%)	(3%)	2%
Ready mix	Price (USD)	1%	2%	(1%)
	Price (I-t-I)	4%	4%	0%
	Volume (I-t-I)	(1%)	(3%)	(1%)
Aggregates	Price (USD)	2%	2%	(2%)
	Price (I-t-I)	5%	5%	(0%)

Price (I-t-I) calculated on a volume-weighted-average basis at constant foreign-exchange rates

Decrease in consolidated volumes for our three core products during the third quarter on a year-over-year basis

During 3Q19, year-over-year cement volumes increased in our SCAC region and ready-mix volumes increased in our US and AMEA regions

Increased consolidated prices for our three core products, in local-currency and US-dollar terms, both during 3Q19 and 9M19 on a year-over-year basis

#### Other income statement items during 3Q19



Other expenses, net, of US\$45 million, mainly due to severance payments and impairment of assets

Loss on financial instruments of US\$5 million, mainly resulting from the derivatives related to GCC shares

Foreign-exchange gain of US\$2 million resulting mainly from the fluctuation of the Mexican peso versus the U.S. dollar, partially offset by the fluctuation of the Euro versus the U.S. dollar

Controlling interest net gain of US\$187 million in 3Q19 versus a gain of US\$169 million in 3Q18

 The higher gain primarily reflects lower financial expenses and income tax; positive variations in foreign exchange fluctuations, equity in gain of associates and non-controlling interest net income; partially offset by lower operating earnings, a loss in financial instruments and a negative variation in discontinued operations

#### Additional information on debt and perpetual notes



	7	Γhird Quarte	r	Second Quarter		0.11	
	2019	2018	% var	2019	_	Other	
Total debt <sup>1</sup>	10,889	11,371	(4%)	11,048	_	8%	
Short-term	10%	3%		7%	Currency	Euro 23%	
Long-term	90%	97%		93%	denomination		U.S. dolla
Perpetual notes	441	445	(1%)	444			68%
Total debt plus perpetual notes	11,330	11,816	(4%)	11,492	_		
Cash and cash equivalents	299	304	(2%)	304	_		
Net debt plus perpetual notes	11,031	11,512	(4%)	11,187	_		
Consolidated funded debt <sup>2</sup>	10,624	11,062	(4%)	10,805	_		
Consolidated leverage ratio <sup>2</sup>	4.05	3.78		4.00		Variable	
Consolidated coverage ratio <sup>2</sup>	4.03	4.24		4.11	Interest rate <sup>3</sup>	25%	
Millions of U.S. dollars					_		Fixed
							75%

2 Calculated in accordance with our contractual obligations under the 2017 Facilities Agreement, as amended and restated on April 2, 2019. 2018 amounts and ratios are not audited, and were not the actual amounts and ratios reported during 2018 under our Facilities Agreement dated July 2017, and are shown in this document for reference purposes only, giving effect to the adoption of IFRS 16, Leases,

as if it had been in effect from January 1, 2018
3 Includes the effect of interest-rate swap instruments related to bank loans to fix floating rates with a nominal amount of US\$1,000 million

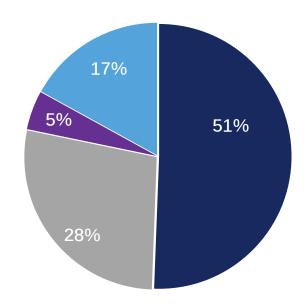
#### Additional information on debt



	Third Quarter		Second	d Quarter
	2019	% of total	2019	% of total
Fixed Income	5,510	51%	5,577	50%
■ 2017 Credit Agreement	3,011	28%	3,256	29%
Convertible Subordinated Notes	518	5%	517	5%
Others	1,851	17%	1,699	15%
Total Debt <sup>1</sup>	10,889		11,048	

Millions of U.S. dollars

#### Total debt<sup>1</sup> by instrument



<sup>1</sup> Includes convertible notes and leases, in accordance with IFRS

### 9M19 volume and price summary: Selected countries



	Doi	mestic gray cer	ment		Ready mix		Aggregates		
		9M19 vs. 9M18	3		9M19 vs. 9M18	}		9M19 vs. 9M18	1
	Volumes	Prices (USD)	Prices (LC)	Volumes	Prices (USD)	Prices (LC)	Volumes	Prices (USD)	Prices (LC)
Mexico	(16%)	(0%)	2%	(15%)	1%	3%	(12%)	(0%)	2%
U.S.	(3%)	4%	4%	2%	3%	3%	6%	3%	3%
Europe	(0%)	(1%)	6%	1%	(2%)	4%	3%	(3%)	3%
Colombia	11%	(9%)	3%	6%	(12%)	(0%)	1%	(8%)	5%
Panama	(14%)	(6%)	(6%)	(26%)	(2%)	(2%)	(31%)	(6%)	(6%)
Costa Rica	(23%)	(5%)	(2%)	(26%)	0%	4%	(5%)	(11%)	(8%)
Philippines	(3%)	6%	5%	N/A	N/A	N/A	N/A	N/A	N/A
Egypt	(30%)	5%	0%	(30%)	15%	10%	(24%)	35%	29%

Price (LC) for Europe calculated on a volume-weighted-average basis at constant foreign-exchange rates

### 3Q19 volume and price summary: Selected countries



	Doi	mestic gray cer			Ready mix		Aggregates			
		3Q19 vs. 3Q18			3Q19 vs. 3Q18			3Q19 vs. 3Q18		
	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	Volume	Price (USD)	Price (LC)	
Mexico	(15%)	(3%)	1%	(16%)	(1%)	3%	(13%)	(3%)	1%	
U.S.	(1%)	4%	4%	1%	3%	3%	3%	4%	4%	
Europe	(0%)	0%	7%	(2%)	(2%)	4%	(2%)	(4%)	2%	
Colombia	12%	(8%)	5%	6%	(11%)	2%	2%	(9%)	4%	
Panama	(22%)	(6%)	(6%)	(38%)	0%	0%	(33%)	(8%)	(8%)	
Costa Rica	(14%)	(4%)	(4%)	(42%)	(4%)	(4%)	(27%)	(15%)	(15%)	
Philippines	(6%)	7%	3%	N/A	N/A	N/A	N/A	N/A	N/A	
Egypt	(30%)	6%	(2%)	(34%)	22%	12%	(24%)	48%	36%	

Price (LC) for Europe calculated on a volume-weighted-average basis at constant foreign-exchange rates

#### 2019 expected outlook: Selected countries



	Domestic gray cement	Ready mix	Aggregates
	Volumes	Volumes	Volumes
Consolidated <sup>1</sup>	(6%) - (3%)	(2%) - 0%	(2%) - 0%
Mexico	(15%) - (12%)	(15%) - (12%)	(15%) - (12%)
United States	(2%) -0%	2% - 4%	2% - 4%
Europe	0% - 2%	0% - 2%	0% - 2%
Colombia	8% - 9%	3% - 4%	0% - 1%
Panama	(15%) - (14%)	(27%) - (26%)	(25%) - (24%)
Costa Rica	(22%) - (21%)	(30%) - (29%)	(9%) - (7%)
Philippines	0%	N/A	N/A
Egypt	(25%) - (20%)	(30%) - (25%)	N/A

<sup>1</sup> On a like-to-like basis for the ongoing operations

Statement of cash flows, indirect method		
	9M18 originally reported <sup>1</sup>	
Cash flows from (used in) operating activities		
Profit (loss)	410	

restated<sup>2</sup> 604

-40

185

771

13

4

-19

-21

-110

-210

-65

52

-54

0

-60

446

1050

-1

-593

-13

180

1449

27

-148

151

804

8

10

-16

-31

68

-155

61

-309

-144

13

-1

300

711

-1

-571

-16

138

1127

Profit (loss)

+ Discontinued operations

+ Adjustments for income tax expense

+ Adjustments for depreciation and amortization expense

- Interest paid

+ Interest received

+ (-) Income taxes refund (paid)

Net cash flows from (used in) operating activities

+ Adjustments for impairment loss (reversal of impairment loss) recognized in profit/ loss

+ (-) Adjustments for unrealized foreign exchange losses (gains)

+ (-) Adjustments for losses (gains) on disposal of non-current assets

+ Participation in associates and joint ventures

+ (-) Adjustments for decrease (increase) in inventories + (-) Adjustments for decrease (increase) in trade accounts receivable

+ (-) Adjustments for decrease (increase) in other operating receivables + (-) Adjustments for increase (decrease) in trade accounts payable

+ (-) Adjustments for increase (decrease) in other operating payables

+ Other items other than cash

+ Other Adjustments for which cash effects are investing or financing cash flow

+ (-) Total adjustments to reconcile profit (loss)

Net cash flows from (used in) operations + Dividends received

Statement of cash flows, indirect method (continued)			
	9M18	9M18	
	originally reported <sup>1</sup>	restated <sup>2</sup>	
Cash flows from (used in) investing activities			
+ Cash flows from losing control of subsidiaries or other businesses	512	28	
- Other cash payments to acquire interests in joint ventures	1	0	
+ Proceeds from sales of property, plant and equipment	44	46	
- Purchase of property, plant and equipment	604	603	
- Purchase of intangible assets	91	114	
- Purchase of other long-term assets	23	86	
- Cash advances and loans made to other parties	107	107	
+ Dividends received	1	1	
+ Interest received	16	13	
Net cash flows from (used in) investing activities	-252	-822	
Cash flows from (used in) financing activities			
+ Proceeds from changes in ownership interests in sub. that do not result in loss of control	-31	0	
- Payments to acquire or redeem entity's shares	59	0	

- Purchase of intangible assets	91	114
- Purchase of other long-term assets	23	86
- Cash advances and loans made to other parties	107	107
+ Dividends received	1	1
+ Interest received	16	13
Net cash flows from (used in) investing activities	-252	-822
Cash flows from (used in) financing activities		
+ Proceeds from changes in ownership interests in sub. that do not result in loss of control	-31	0
- Payments to acquire or redeem entity's shares	59	0
+ Proceeds from borrowings	-99	-602
- Dividends paid	75	0
- Interests paid	497	550
+ (-) Other inflows (outflows) of cash	-125	130
Net cash flows from (used in) financing activities	-884	-1022
Net increase (decrease) in cash and cash equivalents before effect of exchange rate changes	-10	-395
Effect of exchange rate changes on each and each equivalents		

Effect of exchange rate changes on cash and cash equivalents Net increase (decrease) in cash and cash equivalents -395 -10 309 Cash and cash equivalents at beginning of period 699 Cash and cash equivalents at end of period 299 3
1 As CEMEX's reporting currency last year was the Mexican peso, originally reported 9M18 figures have been converted into U.S. dollars using exchange rate of MXN 18.97 per U.S. dollars 304

2 Restated to reflect IFRS 16 as well as discontinued operations (Baltics & Nordics, France, Germany and Brazil)

28

#### **Definitions**



**9M19 / 9M18** Results for the first nine months of the years 2019 and 2018, respectively

AMEA Asia, Middle East and Africa

**Cement** When providing cement volume variations, refers to domestic gray cement operations (starting in 2Q10, the base for reported cement volumes changed from total domestic cement including clinker to domestic gray cement)

LC Local currency

I-t-I (like to like) On a like-to-like basis adjusting for currency fluctuations and for investments/divestments when applicable

Maintenance capital expenditures expenditures on projects required to replace obsolete assets or maintain current operational levels, and mandatory capital expenditures, which are projects required to comply with governmental regulations or company policies

Operating EBITDA Operating earnings before other expenses, net plus depreciation and operating amortization

**pp** Percentage points

**Prices** All references to pricing initiatives, price increases or decreases, refer to our prices for our products

**SCAC** South, Central America and the Caribbean

Strategic capital expenditures are sincurred with the purpose of increasing the company's profitability. These include capital expenditures on projects designed to increase profitability by expanding capacity, and margin improvement capital expenditures, which are projects designed to increase profitability by reducing costs

TCL Operations Trinidad Cement Limited includes Barbados, Guyana, Jamaica and Trinidad and Tobago

% var Percentage variation

#### **Contact information**



**Investor Relations** 

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**Stock Information** 

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**CEMEXCPO** 

Ratio of CEMEXCPO to CX:

10 to 1